



Beyond alphabet
soup:
IoC, I@H,
and the challenge of
developing
interculturally capable
students



Michelle Barker

**Professor, International Business and Asian Studies, Griffith
University, Australia**

**University of Freiburg, Internationalisation of
Learning and Teaching, April 9th, 2018**

University of Freiburg

- Founded 1457
- Namesake: Albert-Ludwigs (theologian, clergyman)
- >24,000 students from over 100 nations are matriculated in 180 degree programs at 11 faculties.
- Location: Beautiful Black Forest

Griffith University

- Founded: 40 years young
- Namesake: Sir Samuel Griffith (High Court Judge)
- 50,000 students from over 120 nations.
- 4,000 staff
- Location: 5 campuses - Gold Coast and Brisbane the capital of Queensland
- <https://www.griffith.edu.au/about-griffith/campuses-and-facilities/gold-coast>



Coming soon to Freiburg ...



“YOUR NORTH IS MY SOUTH”

- **Museum für Neue Kunst**
- 28 April – 7 October 2018
- A collaboration with La Kunsthalle - Centre d'art contemporain Mulhouse
- Parallels?
- “Regio Chimica” program of study - University of Upper Alsace, Mulhouse and University of Freiburg.





Overview of presentation

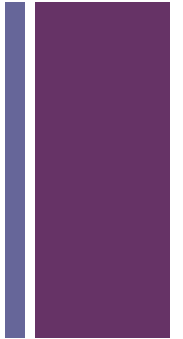




- *What is internationalisation?*

IoC? IaH? Global Learning?

- *Why focus on interculturalisation of the curriculum?*
- *Why do we need students as partners?*
- *2 projects: (i) How did a university-wide IoC intervention occur?*
- *(ii) How was the EXCELL Intercultural Skills Program built into IaH capability-building for academics, students and the curricula?*





MYTH BUSTING ...

True or False

Myths around Internationalisation

EVERYONE knows its about
international students and
mobility!

Right???

Myths about IoC

- 'I don't teach international students, it doesn't apply to me'
- 'Maths is Maths, Science is Science - whoever we teach it to – wherever we are'
- That's not my expertise, it's not what I do'
- 'It's the same as transnational education. Go talk to the International Office.'

Right???

Global learning: Relevant to all disciplines!



AFFIRMING ACADEMIC VALUES IN THE
INTERNATIONALISATION OF HIGHER EDUCATION: CALL
TO ACTION (2012)

- Commitment to promote **social responsibility**
- Pursuit of socially responsible practices locally and internationally, such as **equity in access and success, and non-discrimination.**
- Academic goals such as **student learning**, the advancement of research,, and addressing **global problems** at the centre **engagement with the community**
- Affirmation of **reciprocal benefit, respect, and fairness as the basis for partnership.**
- **Safeguarding and promotion of cultural and linguistic diversity**
- **Source:** International Association of Universities (2012)

INTERNATIONALISATION

Not simply a goal...

.... Rather, a **means to an end** (Brandenburg & de Witt, 2010)

Need to **intentionally** and **critically engage** with the “**why**” of internationalisation and to reframe the approach to focus on **student learning**.

If

Life is a journey,
not a destination.



What are the roles and responsibilities of universities in developing ALL students as global citizens?

IoC ?

IaH ?

Intercultural Learning – Global Learning





GLOBAL CITIZENSHIP: AN EMPIRICAL STUDY



Global Citizenship - PhD research

Kathleen Lilley:

What does being and becoming a global citizen mean in contemporary universities?

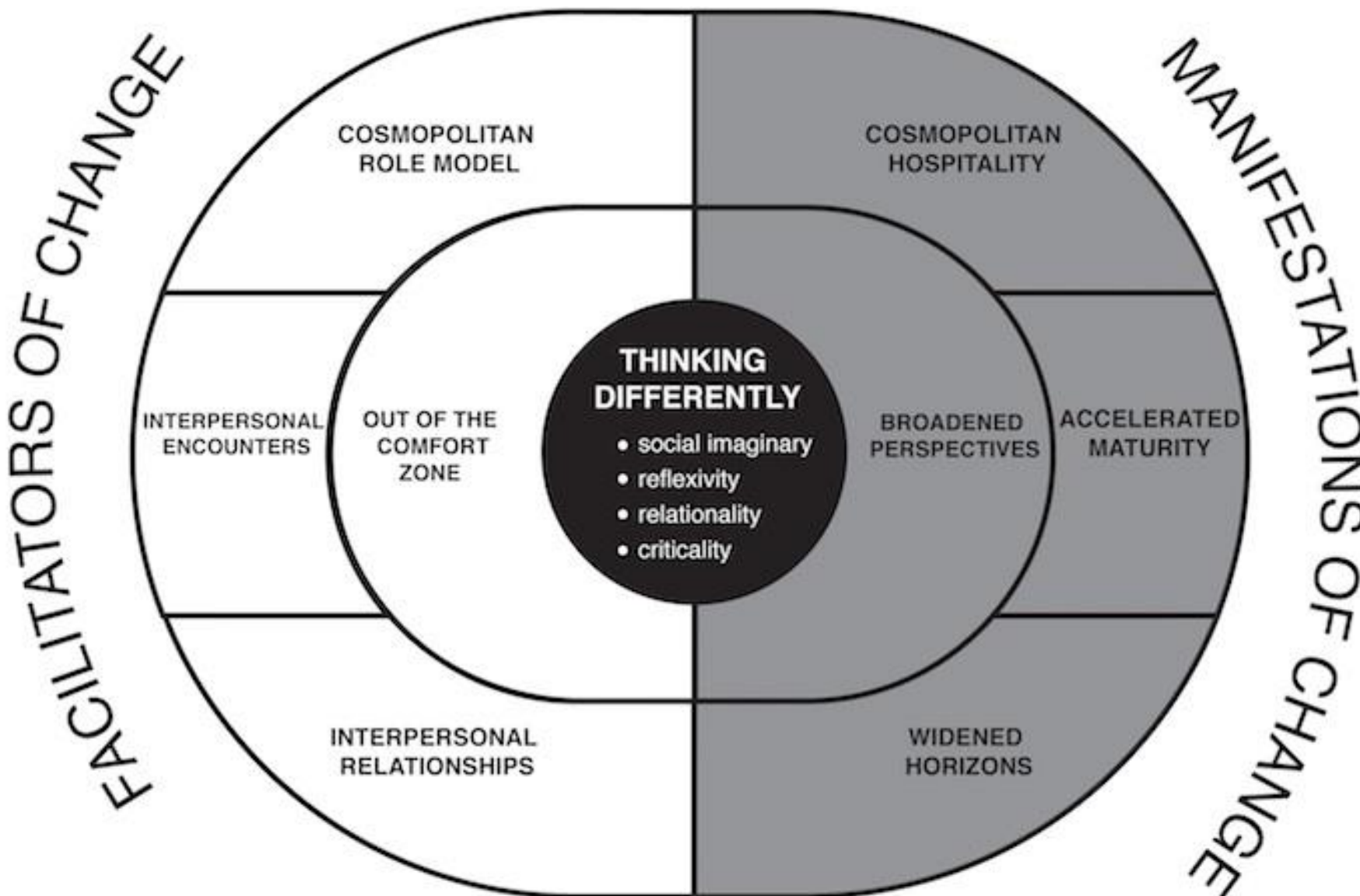
*International higher education key informants
(n=26)*

and EU-Australia mobility students (n=21)

Describing the global citizen (Lilley, 2013)

- an attitude or disposition towards others and the world
- underpinned by moral and transformative cosmopolitanism and liberal **values**
 - openness, tolerance, respect and responsibility for self, others and the planet
- more than a technical efficiency or competence
- a **mind-set** for mature, critical, ethical and interconnected thinking
- underpinned by ethical capacities that cannot be easily captured by surveys or quantitative measurement
- positioned along a continuum of development
- a non-prescriptive and variable concept.

PROCESS MODEL OF GLOBAL LEARNING



Keep in mind in today's seminar ...

Implications for classrooms/ campuses

- Fostering global citizenship challenges traditional methods of teaching and learning
- It involves taking students 'out of their comfort zone'
- It involves learning through uncertainty and mixing with diverse others.
- Creating (culturally) inclusive classrooms - assessment
- Opportunities for service learning, volunteering

References: Lilley, Barker and Harris (2014a, 2014b, 2014c, 2015a, 2015b) have addressed these challenges to a certain extent



What is Global Learning?



Global Learning

Critical analysis of and an **engagement** with: complex, interdependent global systems and legacies (such as natural, physical, social, cultural, economic, and political) and their **implications for people's lives** and the **earth's sustainability**.

- closely related to Civic Engagement, Intercultural Knowledge and Competence, and Ethical Reasoning.

Through global learning, students are challenged to:

- 1) become informed, open-minded, and responsible people who are attentive to diversity across the spectrum of differences,
- 2) seek to understand how their actions affect both local and global communities,
- 3) address the world's most pressing and enduring issues collaboratively and equitably.

Source: Association of American Colleges & Universities 2015



Australian
Learning &
Teaching
Fellows



Engaging students as partners in
global learning

Wendy Green
University of
Tasmania





Students as Partners ...

ENGAGEMENT...
Changes Everything





What is the 'students as partners' (SaP) + approach?

Fazal Rizvi

<https://blogs.utas.edu.au/engaging-students/2017/04/21/on-student-engagement/>

Students ?
Consumers of education
or
Partners ?

Rather than *simply consuming the final product of someone else's labor* [the concept of 'students as partners' positions] *students and teachers are involved with the entire process of production of knowing*' (Neary, 2010, p. 6).



ENGAGEMENT.....
Changes Everything

Designing for global learning through internationalisation of the curriculum (IoC)

- *Internationalisation of the curriculum is the incorporation of -*
- *international, **intercultural** and global dimensions into the **content** of the curriculum, as well as the **learning outcomes, assessment tasks, teaching methods and support services** of a program of study*


(Leask, B. 2015)

IoC is an intentional, purposeful process focused on the assurance of learning outcomes



PEDAGOGICAL MODELS





What we need is an “educational reform
that requires that we think differently about
the **universality of knowledge**”

(Mestenhauser, 1998, p. 21)

INTERNATIONALISING THE CURRICULUM

The add-on approach

- Earliest approach
- Adds content to existing curricula
- Doesn't modify structure or pedagogy

The infusion approach

- Most common approach
- Curriculum is infused with content that enriches intercultural awareness of cultures
- Exposes students to international and multicultural perspectives

The transformation approach

- Most difficult to adopt (least utilised)
- Based in critical pedagogy - Challenges assumptions
- Revises or invalidates prior thinking
- Acknowledges and invites multiple ways of knowing

Based on the work of Sheryl Bond, Queen's University, Canada. Adapted by Dr Kyra Garson, Thompson Rivers University, Canada

Why rethink student engagement in (assessing) global learning?

- Universities aim to prepare all students to live and work ethically and effectively in our increasingly interconnected world through IoC
- **But internationalised curricula, as designed and taught by academics can be experienced and understood differently by students**
- Creating **inclusive classrooms**: Students from diverse backgrounds can bring insights important to IoC, but there is typically a failure *'to translate their presence into the exceptionally valuable and hitherto unappreciated curricular educational resource it could be'*
 - (Mestenhauser, 1998, p.20).

INTERNATIONALISATION IN SETTLER CONTEXTS

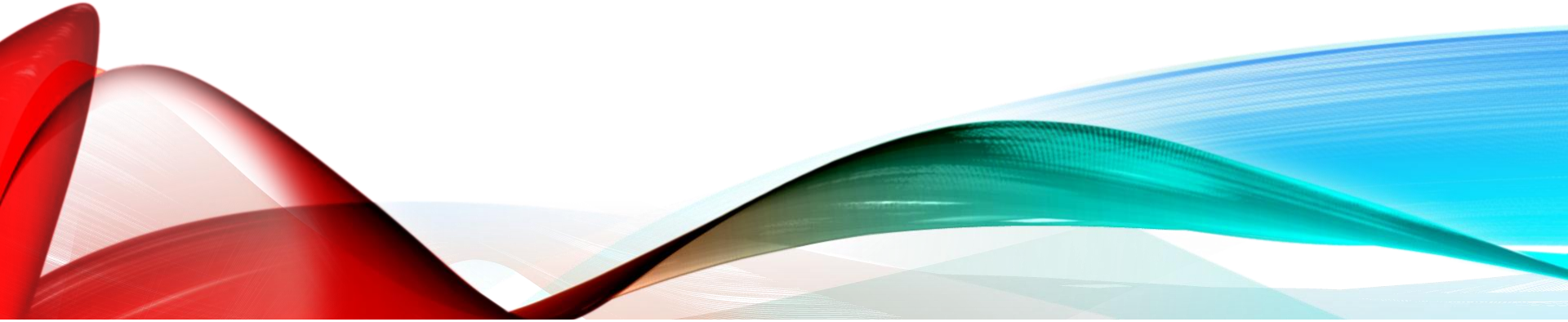


Amanda Daly & Michelle Barker
Griffith University Australia

Kyra Garson
Thompson Rivers University,
Canada



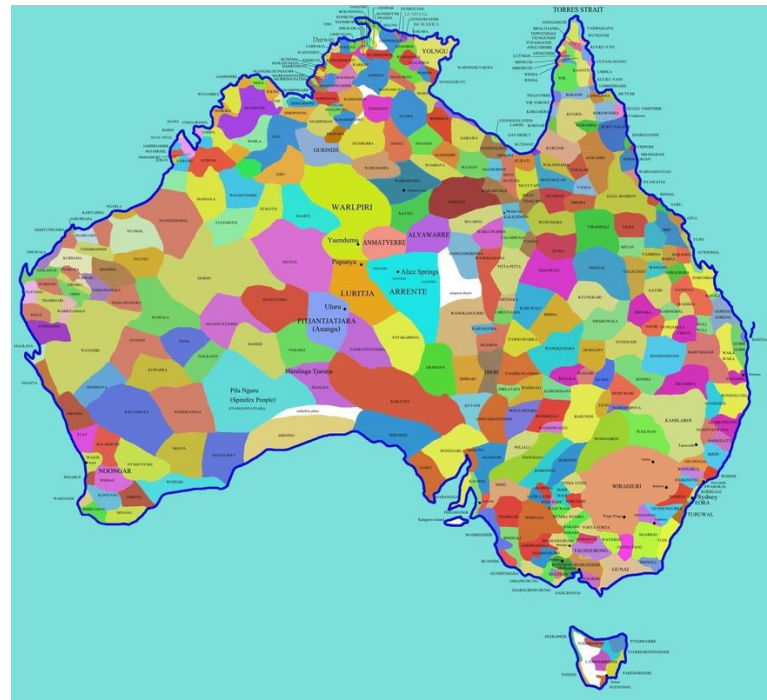
An Australian Perspective





First Nation Peoples

Pre-settlement:
Australia
comprised
multiple
indigenous
countries





CHANGING DEMOGRAPHICS IN HIGHER EDUCATION IN AUSTRALIA



- Indigenous people : 3% of total Australian population; (Dept Prime Minister & Cabinet, DPMC,2017); 36% are 0-14 years
- Second highest proportion of international students in OECD (Olsen, 2014; DET, 2017)
- Multicultural nation: 28% of Australians born overseas. Another 20% have parents born overseas (ABS, 2016)
- Over 300,000 in higher education; 700,000 across all sectors
- International Education is Australia's largest service export- \$19.65b 2015
- \$17.1 billion GDP
- 131,000 employees; 1.3% of workforce (Deloitte Access Economics,2015)



Graduate Attribute Statements

Have awareness of and respect for the values and knowledges of Aboriginal and Torres Strait Islander First Peoples

Have awareness, knowledge and skills to interact effectively in culturally or linguistically diverse contexts

Have an international perspective on the field of study.





“INTERCULTURALISING” CURRICULUM



Internationalisation Strategy Griffith University (2014-2017):

“ **interculturalisation of the curriculum** ensuring graduates have the appropriate competencies and proficiencies to undertake their roles as global citizens”

The challenge: Moving from policy to practice

Universities Australia Report – June 2016



- 2014 – 32,000 students participated in an outbound mobility program
- 27% of global mobility experiences = a semester or more
- 43% of global mobility experiences = a few weeks duration

Why do our students need to be mobile to be global citizens?



- Save on the airfare – save the planet – and stay home.

So, where should we focus?



- Statistics?
- Measurement?
- University KPIs: quantum of students who participate in Global Mobility programs?

Yes ... but

- How do we optimise the learning of those fortunate enough to have had a mobility experience?
- What needs to happen in **CLASSROOMS** and **CAMPUSES** to maximise intercultural learning and encounters for **ALL** students?I@H



PROJECT 1: UNIVERSITY- WIDE IoC

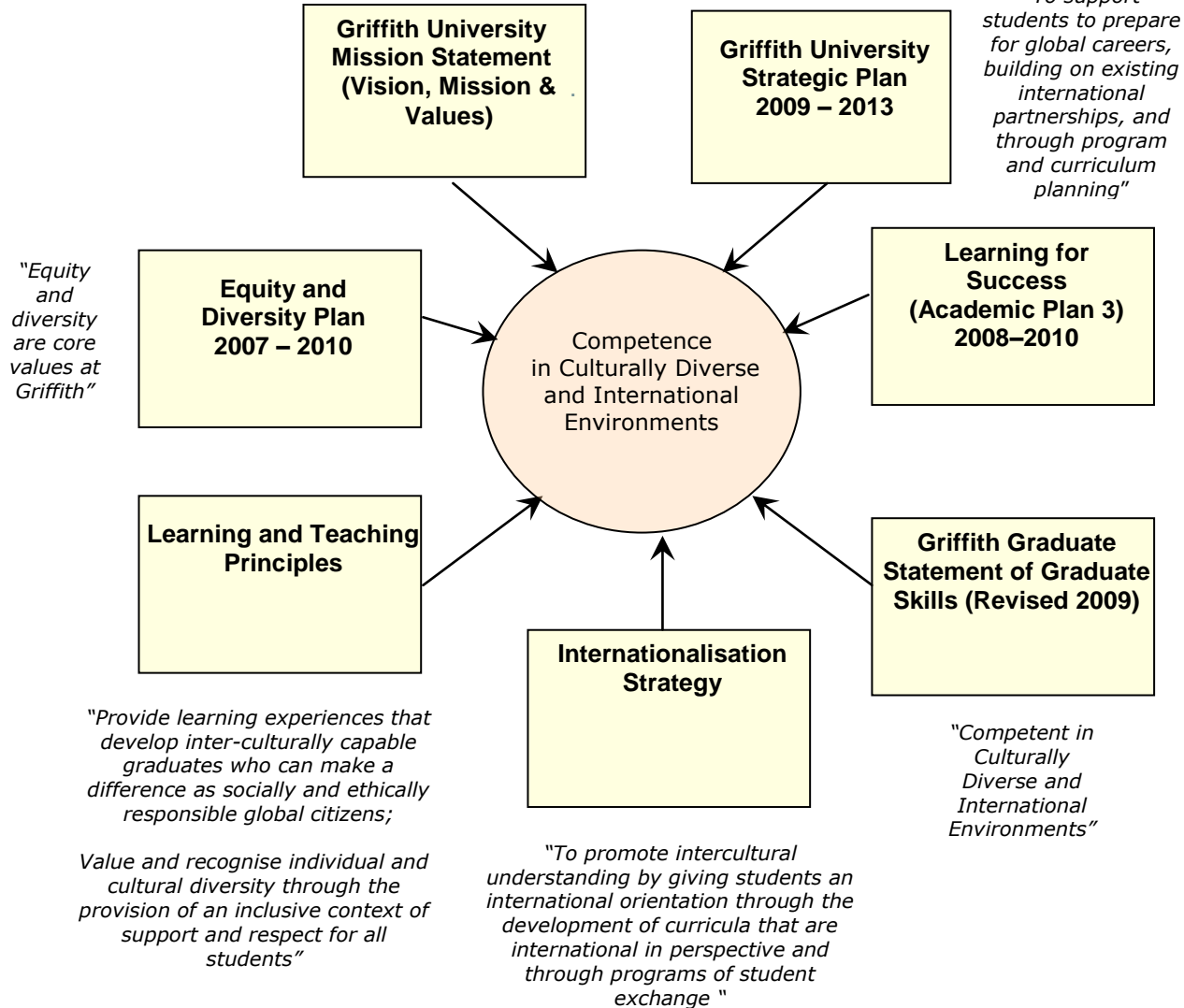


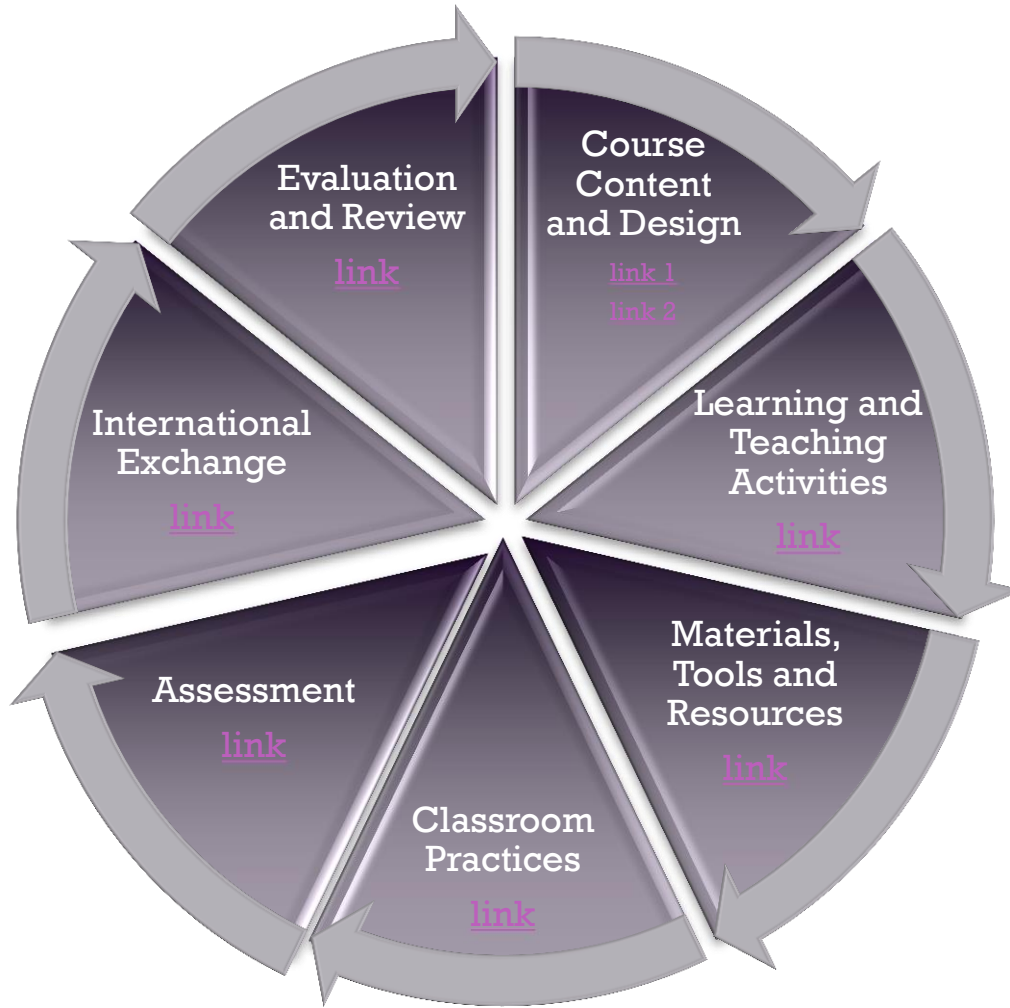


"...the University will ... respond creatively to local, national and global change by embracing diversity and nurturing innovation."

"prepare students for the world of work and as global citizens"

"To support students to prepare for global careers, building on existing international partnerships, and through program and curriculum planning"





Professional Development: Good Practice Guides

- Global Citizenship - Competence in culturally diverse and international settings
- Strategies to Internationalise the Curriculum at Program/Course Level
- Classroom Strategies
- Culturally inclusive learning and teaching environments
- Managing communication and language issues
- Managing cross-cultural conflict
- Examples and criteria for operationalising IoC at Griffith
Theoretical framework for conceptualising internationalisation
Strategies for embedding IoC initiatives in programs & courses (



PROJECT 2: The EXCELL Intercultural Skills Project I@H



Extending Sociocultural Competencies for Success



THE
EXCELL[®]
PROGRAM

Internationalisation at Home

National 2-year project:

Enhancing Intercultural Capabilities of business and health teachers, students and curricula. (with Prof. Anita Mak, University of Canberra)

Barker, M., & Mak, A. (2013). From classroom to boardroom and ward: Developing generic intercultural skills in diverse disciplines. *Journal of Studies in International Education*, 17,5, 573-589.



EXcellence in Cultural Experiential Learning and Leadership (EXCELL) Program

- An evidence-based, schematic, professional development resource centered on the learning of 7 generic social competencies across classroom/workplace/life**
- Applied in several countries and disciplines over 2 decades**
- Australian Award for University Teaching (AAUT) 2003 and 2005**

The EXCELL Program Developers

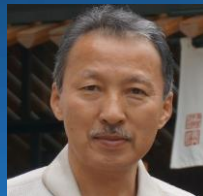
Prof Anita Mak
University of Canberra



Prof Marvin Westwood
University of British Columbia



Prof. Ishu Ishiyama
University of British Columbia



Prof michelle barker
Griffith university



Importance of Sociocultural Competence

Migrants & international students are motivated to continue to be successful (Mak et al., 1999)

Social skills effective in the original country may not be appropriate in the new culture (Barker, 1993; Hofstede, 1991)

In a global environment, all students need to develop confidence and sociocultural skills



Generic Social Competencies

Negotiating

Refusing a request

Expressing disagreement

Giving Feedback

Accessing

Seeking help or information

Making social contact

Participation in a group



EXCELL Process: Steps in Developing a Sociocultural Competency

Alliance Building

```
graph TD; A[Alliance Building] --> B[Cultural Mapping]; B --> C[Demonstration and Coaching]; C --> D[Goal setting and Contracting]; D --> E[Transfer of Learning];
```

Cultural Mapping

Demonstration and Coaching

Goal setting and Contracting

Transfer of Learning



The **Alliance Building** tool:

- builds rapport
- validate participants' original culture/experience
- builds safety and encourages sharing in the group.

Examples: The 'Name Exercise'

Cultural curiosity... how do you refuse a request (etc) in YOUR culture

ADDRESSING SENSITIVE ISSUES:

In your home culture, how would people **go about** bringing up end-of-life issues (eg., organ donation) with another person (family member, patient etc?)

In your new culture,



- The **Cultural Mapping** tool provides a schematic framework for describing a sequence of verbal and nonverbal micro-behaviours that model ways of interacting effectively in a specified social scenario.
- e.g., students learn the behaviours and underlying values that constitute a “map” of how to refuse a request in a manner that will be evaluated as culturally and professionally appropriate.

Study 1
Stakeholders
Focus Groups

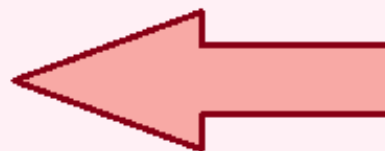


Study 2 Professional
Development Workshops
& Learning Circles

Intercultural Capacity Building:
Staff, Students, Curriculum



Studies 3 & 4
Evaluation of
student experience



Curriculum
Innovations

Study 1 - Initial Phase: Stakeholder Consultations

- Identify intercultural social challenges in classrooms and workplaces in Business, Nursing, Psychology, & Pharmacy.
- 21 focus groups held with
 - industry professionals,
 - faculty members
 - international and domestic students
 - Framing issues in terms of EXCELL competencies



Nursing academic staff scenarios

Scenario	Response	Competency
<p>Supervising international nursing student who has made mistake by not reporting abnormally low blood pressure of patient to senior staff in ward round.</p>	<p>Question student to find if:</p> <ul style="list-style-type: none"> • Knowledge deficit • Whether language barrier interfered with communication • Whether student shy about speaking out in in group 	<p>Participating in a group</p> <p>Giving feedback</p>
<p>Australian nursing students complain to lecturer that having difficulty understanding tutor for whom English is second language.</p>	<p>Meet with tutor to discuss:</p> <ul style="list-style-type: none"> • Awareness of comprehensions problems from students • Problem solving • Slowing down speech & articulating more clearly • Checking understanding with students 	<p>Giving feedback</p>



Pharmacy student scenarios

Scenario	Response	Competency
<p>An international Pharmacy student on placement finds it hard to say no to customer request for cold & flu table. In student's culture, need to please customers, save face.</p>	<p>She sells product to customer despite knowing it's against policy for this customer.</p>	<p>Refusing a request</p>

Griffith Business School

Intercultural Skills Blended Learning Project

EXCELL

Intercultural Skill Program



Home Values Behaviours Process Practical Examples Self Reflection

6 intercultural competencies

Practical Examples

In this scenario Joe Blogs asks his lecturer to review his assignment before class.



Prep Preparation	✓		0:00	View Answer
A Attendance	✓		0:07	View Answer
B Bridging		✗	0:18	View Answer
C Commenting	✓		0:26	View Answer
D Departure		✗	0:31	View Answer

Demo Mode

Action Mode

Submit

A Joe did well here! By 0:09 on the clock, Joe had knocked on the door, waited for a response and then entered the room. When he spoke to his lecturer, he made sure he maintained eye contact.

Back to Menu

Classroom scenarios filmed



Learning Circles with Faculty Implementing Curriculum Development

- Follow up to the PD workshops.
- Implementation of Freeman et al's (2009) “distributed leadership” approach to facilitate embedding of intercultural competency development.
- Senior academics (at Associate dean level) established a faculty-based “community of practice” of academics interested in internationalising their curricula.
- Meetings to share & document teaching & learning practices, & promote evaluation.

STUDY 3 & 4: CURRICULUM INNOVATIONS & EVALUATION

- Changes embedded within courses
- Business: intercultural skills innovations embedded in several courses to date, more planned. (teaching award)
- Nursing, ongoing interest, several staff (teaching award)
- Pharmacy has ongoing commitment – 1st and 2nd year courses



Findings

- Student surveys showed
 - cultural learning development
 - perception of more culturally inclusive educational climate
 - Benefits in learning about intercultural competence for their professional preparations



Further information

Prof Michelle Barker (Griffith University)

- Email: m.barker@griffith.edu.au

Links and References can be provided

Comments?
Questions?

**Vielen
Dank!**

